# Charney Hall and Field Trust (CHAFT) Charity No 294765

#### **RESERVES POLICY**

## 1. Summary Statement of Policy

A formal policy on reserves was agreed at the Special Meeting of the trustees of CHAFT on Thursday 25<sup>th</sup> February 2016. The policy states:

In conformity with the Charity Commission's Recommended Practice the trustees have set a reserves policy which requires that reserves be maintained in a readily realisable form at a level which ensures that the core activities of CHAFT could continue to be financed for a period of one year in the event of any unforeseen difficulty. It also assigns sufficient funding as designated funds to cover anticipated expenditure in each of the two areas of responsibility of the Trust: Charney Village Hall and Charney Field.

The calculation of the required level of reserves considers the risks associated with any stream of income or expenditure being different from that budgeted, planned activity level and CHAFT's commitments to users of the Village Hall and Charney Field. This reserves policy is an integral part of the CHAFT's planning, budget and forecast cycle. Both the policy and the specific levels of funding assigned to the reserve or to designated funds will be reviewed annually and reported in the Annual Report of the trustees of CHAFT.

#### 2. Introduction

CHAFT has been constituted as a local charity to run two village amenities, the village hall, and the recreation field which includes the woodland and Charney Wick Ditch (CWD) for the benefit of the local inhabitants. Faced with the need to draw down accumulated funds and to solicit some additional support from external funding bodies, the trustees have developed and agreed a policy on reserves, in line with best practice. This recognises the need to designate funds to meet major anticipated costs while maintaining a realistic and prudent reserve based on a risk assessment of income, expenditure, and the operating environment of CHAFT.

## 3. Risk assessment: against income and expenditure

CHAFT's main income is derived from hiring of the village hall for leisure time activities. This income stream cannot be increased owing to the lack of car parking facilities which has led to an agreed policy of hiring being reserved to village and local groups. Income is highly dependent on continuation of current classes and on a few key annual fund-raising events. Recurrent expenditure is largely devoted to services, maintenance, and insurance. Grass-cutting on Charney Field has been provided free of charge by an adjoining landowner since 2002, representing a very large, avoided cost to CHAFT which cannot be assumed to continue indefinitely.

#### 4. Future activity level: requirements on reserves

CHAFT's activity level is determined by (i) demand for facilities on Charney Field and their scheduled maintenance and refurbishment and (ii) use of the hall for events and classes. Neither is expected to change significantly in the immediate future. However, a reserve is needed to enable continued operation for a period of one year in the event of unexpected additional costs and/or a major loss of hire income, in light of the perceived risk to one or both of these factors.

### 5. Organisational commitments

CHAFT's commitments are to maintain for the community a weathertight, warm, and attractive village hall facility which meets safety and access standards and to provide a sports field and recreation ground with a separate safe children's play area with appropriate facilities for a range of ages and abilities. In addition, it

has responsibilities for the woodland area of the field, the Bridle path and for the section of Charney Wick Ditch which borders the field.

# 6. Current and target levels of General Reserve and Designated Funds

The trustees consider it appropriate to maintain a general reserve of unrestricted funds sufficient to finance one year of ongoing operating costs and to designate specific funds for the maintenance of the Village Hall and Charney Field.

The General Reserve and Designated Funds are tabulated below. The current figures are as of 31<sup>st</sup> March 2023 with the target amounts to be maintained or achieved by end 2023/24 and beyond to 2032 when the play equipment may need replacement.

| Fund Name  | Purpose   | Anticipated term (FY) | Current<br>holding (31<br>March<br>2023) | Target<br>amount (31<br>March 2024) | Target<br>amount<br>(31<br>March<br>2032) |
|--|---|-----------------------|--|-------------------------------------|---|
| General Reserve  | to fund continued operation for one year in the event of major loss of income or increase of expenditure.                           | 2022-23               | £5,150                                   | £5,000                              | £7,000                                    |
| Charney Village<br>Hall Fabric Fund                                | to cover anticipated costs of refurbishment of roof, flooring, heating, lighting, acoustics, and internal and external redecoration | 2022-23               | £24,000                                  | £13,400                             | £5,000                                    |
| Charney Field Refurbishment Fund – Play Equipment Replacement      | to cover anticipated potential capital replacement of the Play equipment  | 2022-23               | £ 16,600                                 | £15,300                             | £25,000                                   |
| Charney Field Refurbishment Fund – Woodland and CWD major projects | to cover anticipated potential capital and recurrent costs planting and ditch clearance.  | 2022-23               | £3,000                                   | £1,250                              | £2,000                                    |
| Charney Field<br>Refurbishment<br>Fund – Field<br>Infrastructure   | to cover anticipated potential capital and recurrent costs of equipment, fencing and maintenance.                                   | 2022-23               | £1,000                                   | £2,300                              | £1,000                                    |
| Total:   |   |                       | £49,750                                  | £36,650                             | £39,000                                   |

At their meeting on 12<sup>th</sup> April 2023 the Trustees agreed to split the Field Refurbishment Fund into three. Trustees agreed the balances as Play Equipment Replacement £11,750, Woodland and Ditch Major Projects £3,000 and Field Infrastructure £1,000.

Additionally at their meeting on 12<sup>th</sup> April 2023 the Trustees agreed to allocate £3,052 excess income for the year to the Play Equipment Replacement Fund and to transfer from General reserves an amount of £1,798 to the Play Equipment Replacement Fund.

It should be noted that Government Retail and Hospitality Grants received to help with loss of income during the pandemic have enabled the Charity to continue to operate successfully. However, it should also be noted that it is anticipated that no new grant funding at either national or local level will be available for capital project in the next 10 years. Provided the charity is able to maintain its level of income through hall hire and fundraising it is forecast that it will hopefully be able to cover its general expenditure.

Document history: CHAFT Reserves Policy.
Version1, February 2016
Version 2, 5 October 2017 (Section 6 revised).
Version 3, 3 May 2018
Version 4, 26<sup>th</sup> April 2019
Version 5 22<sup>nd</sup> August 2020
Version 6 3<sup>rd</sup> April 2021
Version 7 4<sup>th</sup> May 2021
Version 8 1<sup>st</sup> May 2022

